

**AAE**ACTUARIAL  
ASSOCIATION  
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ACTUARIAL ASSOCIATION OF EUROPE

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**Meeting of the AAE Board and Committee Chairs****27 August 2025 | 13:00 – 15:30 CEST**

1.	13:00 5'	<b>Opening of the meeting and approval of agenda</b>	
2.	13:05 5'	<b>Minutes of the Board meeting of 2 July 2025</b> <i>For decision</i> <b>Presenter/owner:</b> Inga <b>Issue:</b> The minutes must be finalised <b>Preparation:</b> <a href="#">Send change proposals latest one day prior to the Board meeting to Inga. We will discuss solely proposals made in advance.</a> <b>Proposal if any:</b> Approval <b>Note:</b> No minutes taken of extra Board meeting of 16 July 2025	<b>ATTM 2.1</b>
3.	13:10 10'	<b>Update from AAE Senior Officers</b> <i>For discussion</i> <b>Presenter/ owner:</b> Inga/ Matthias/ Lutz <b>Issue:</b> <ul style="list-style-type: none"><li>Meetings/ communication with EU stakeholders <a href="#">01 Meetings with stakeholders;</a> 30 October: Insurance Europe, Brussels 30 October: DG FISMA Tilman Lueder, Brussels 30 October: DG FISMA Didier Millerot, Brussels 4 November: Pensions Europe, virtual 21 January 2026: EIOPA, virtual</li></ul> <b>Preparation:</b> To be prepared for exchange of views/ suggestions <b>Objective:</b> To discuss next steps (if any)	

4.	13:20 40'	<b>AAE Strategic Plan – priority items</b> <b>For discussion</b> <b>Presenter/ owner:</b> Relevant Committee/ TF/ WG  <b>Issue:</b> Status update for the following priority items 2024/2025: (i) Target Operating Model (TOM TF/ Jette as TF Vice-Chairperson): Material for pre-Paris GA. (ii) Review of AAE Statutes (ProfC/ Statutes TF) (iii) Competency framework (EduC) (iv) Consultations – see point 7.1	<b>ATTM</b> <b>4 (i)</b> <b>4 (ii)a</b> <b>4 (ii)b</b> <b>4 (ii)c</b>
		<b>Preparation:</b> To be prepared for exchange of views/ suggestions  <b>Objective:</b> To discuss next steps for AAE Board/ Committees (if any)	
5.	14:00 10'	<b>AAE Committees</b> <b>For information/discussion/decision</b>  <b>Presenter/owner:</b> ComChairs/ all <b>Issue:</b> 1. Share priority topics where the Board's immediate attention is needed 2. To <u>approve</u> for publication the AAE Discussion Paper titled “ <i>The New ‘Age’ for Social Security and How We Can Get There</i> ” prepared by the SSSC. Cover Note and paper attached as pre-read. 3. To share priority topics to be discussed in Paris  <b>Preparation:</b> ComChairs: provide pre-read material. Board become familiar with material and to be prepared for exchange of views/ suggestions  <b>Objective:</b> To discuss next steps (if any)	<b>ATTM</b> <b>5.2.1</b> <b>5.2.2</b>

6.	14:10 40'	<b>Finance</b> <b><i>For discussion/ decision by Board/CommChairs</i></b>  <b>Presenter/owner:</b> Hartwig <b>Issue:</b> <ol style="list-style-type: none"> <li>Forecast 2025: inform the Board of an updated forecast including 8 months actual numbers being prepared for the GA in Paris.</li> <li>Budget 2026</li> <li>Annual Fee 2027</li> <li>Road map for work on internal policies (risk-based reserve policy, VAT, procurement policy, and revised investment policy)</li> </ol>	ATTM 6.2
7.	15:00 10'	<b>Pre-GA meeting 5 September 2025 and General Assembly 26 September 2025</b> <b><i>For discussion/ decision by Board/CommChairs</i></b>  <b>Presenter/owner:</b> Inga <b>Issue:</b> To approve the agendas	ATTM 7.1 7.2
8.	15:10 5'	<b>Update on important business topics - operations</b>  <ol style="list-style-type: none"> <li>Consultations: (Stephanos)             <ol style="list-style-type: none"> <li>to assign reviewers to outstanding consultations, if any</li> <li>update on current consultations</li> </ol> </li> </ol>	ATTM 8.1b
9.	15:15 10'	<b>Events</b> <b><i>For decision/information</i></b> <b>Presenter/owner:</b> Inga / Hartwig / all  <ol style="list-style-type: none"> <li><b>ECA 2026</b> - Hartwig To receive an update on ECA 2026 and agree on follow-up actions.</li> <li><b>EAD 2025</b> - Hartwig To receive an update on EAD 2025 and agree on follow-up actions.</li> <li><b>AAE Spring and Annual Meetings:</b> for information on confirmed hosts/years: <a href="#">see website</a></li> </ol>	ATTM 9.1 9.2
10.	15:25 5'	<b>Memorandum of Understanding AAE-YAI</b> <b><i>For information</i></b> <b>Presenter/owner:</b> Inga <b>Issue:</b> To receive an update on the draft MoU	ATTM 10.1

<b>11.</b>	15.30 5'	<b>Secretariat report</b> <b>For information</b> <b>Presenter/owner:</b> Monique <b>Issue:</b> To receive an update	<b>ATTM</b> <b>11.1</b>
<b>12.</b>	15.35 5'	<b>Any other business</b> <ul style="list-style-type: none"> <li>Proposed Board meeting schedule 2025-2026</li> </ul>	<b>ATTM</b> <b>12.1</b>

	<b>Future meetings / conference calls:</b>
	<b>Schedule Board meetings 2024-2025:</b> <ul style="list-style-type: none"> <li>24 September 2025, Paris, 10:00-16:00 – in conjunction Annual Meeting</li> <li>31 October 2025, Brussels, 09:00-16:00 – Strategic Board meeting</li> </ul>